

SECRET**THE DIRECTOR OF CENTRAL INTELLIGENCE**

WASHINGTON, D. C. 20505

National Intelligence Officers

11 October 1978
NFAC 4434-78

MEMORANDUM FOR: See Distribution

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FROM :
Assistant National Intelligence Officer for EAP

SUBJECT : Warning and Intelligence

1. As a part of arrangements that have been approved by the DCI, the various regional NIOs have been given the major substantive responsibility for guarding against surprise in their respective regions. They have been directed to meet at least once a month with their colleagues in the community; to review developing situations and the adequacy of data with respect to them; to question the interpretations that have been placed on that data; and in general, to look two or three months ahead for areas of uncertainty that should be sources of concern. On the basis of this discussion, the NIO will draft a brief report that will be transmitted monthly through Mr. Richard Lehman (the NIO for Warning) to the DCI. In situations of particular gravity, the NIO may of course wish to consult more frequently with the community and prepare a special report or Alert Memorandum.

2. I am inviting you or your representative (only one representative per agency, please) to the first monthly meeting on Friday, 27 October, at 1000 in the 5G00 conference room at CIA Headquarters. The NIO for Warning will be available to brief you on the general problem of warning and how the new system is intended to work. We can then discuss how the mechanism can be made most usefully applicable to the East Asia scene, any thoughts you may have on future attendance and procedures, and inputs to the first monthly report. Please provide the name of your representative to no later than 25 October.

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